

- Identified requirements for and managed a process to select a suitable Project Portfolio Management software tool. Once selected, we managed the implementation of the application which included a business alignment and prioritisation exercise for each current project.
- Coached the ICT Director and his management team in methods for effectively communicating and reporting on projects against the known portfolio of projects. We also worked with the management group to promote good project and reporting practice across ICT.

Results

- The business alignment process enabled 60% of existing projects to be shelved thus enabling the group to focus on, and deliver more quickly, projects that really mattered to the business.
- Combining establishment of the request process, business alignment assessment and portfolio tool implementation ensured an integrated, robust solution and a group of ready trained experts to lead the further roll-out of the application.
- Combining the effort to establish the request process, execute business alignment assessment and implement the project portfolio tool ensured an integrated, robust solution and a group of trained staff able to lead the further roll-out of the application.
- Enhanced up front assessment and visibility of the projects pipeline enabled ICT better to understand the impact of new requests and to work with the business to optimise and streamline the requested work load.
- Improved visibility and status driven reporting enabled the ICT director and his management team to hold better informed and more objective conversations with the business.